

**MINUTES
SPECIAL BOARD OF DIRECTORS MEETING
OF THE SANTA FE IRRIGATION DISTRICT**

March 1, 2018
Santa Fe Irrigation District
5920 Linea del Cielo
Rancho Santa Fe, CA 92067

CALL MEETING TO ORDER

President Hogan called the meeting to order at 8:35 a.m.

BOARD MEMBERS PRESENT: President Michael T. Hogan, Vice President Kenneth Dunford, Director Marlene King, Director Andy Menshek, and Director David Petree were present.

STAFF AND MEMBERS OF THE PUBLIC PRESENT: General Manager Michael J. Bardin, Executive Assistant Kim Johnson, Administrative Services Manager Jeanne Deaver, Engineering Services Manager Bill Hunter, Operations Manager Cor Shaffer, Management Analyst Jessica Parks, General Counsel Paula de Sousa Mills, Best, Best & Krieger, and members of the public were present.

PLEDGE OF ALLEGIANCE

President Hogan led the Pledge of Allegiance.

ITEMS TO BE ADDED TO THE AGENDA - None

ORAL COMMUNICATIONS

Rory Kendall commented that this meeting conflicted with the monthly Rancho Santa Fe Association Board meeting and requested that the District coordinate future workshop dates with the Association.

DISCUSSION

1. Board of Directors Planning Workshop
 - a. Strategic Business Plan

GM Bardin provided opening comments and gave a PowerPoint presentation including the District's Mission and Vision Statements, and outlining draft Strategic Issues, and proposed Strategic Goals and Objectives.

The Board discussion on the Mission Statement expressed their desire for the statement to be succinct and clear. Proposed revisions were displayed in real time and after a lengthy discussion, the Board concurred on the following Mission Statement:

The Mission of the Santa Fe Irrigation District is to efficiently provide customers with safe and reliable water.

A discussion ensued on the District Vision Statement. After discussion, the Board concurred on the revised District Vision Statement.

Vision Statement

Santa Fe Irrigation District will be recognized for:

- *Managing our water supply portfolio to effectively meet changing demands and availability of water supply*
- *Building, maintaining and operating infrastructure to maximize asset value*
- *Maintaining a high performing, stable workforce*
- *Demonstrating cost effectiveness and efficiency in District operations and service delivery as measured by identified standards*
- *Providing responsive customer service and essential public information.*

President Hogan called for a recess at 10:36 a.m.

President Hogan reconvened the meeting at 10:46 a.m.

The Board also considered the proposed Strategic Issues. President Hogan noted that the strategic issues do not necessarily need to directly align with the Vision statement, but to accurately reflect the challenges and opportunities before the District over the next five years.

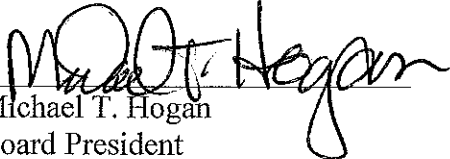
After a lengthy discussion, the Board agreed to have the Executive Committee continue work on the draft Strategic Issues for discussion at the regular March Board meeting.

2. Directors' Comments

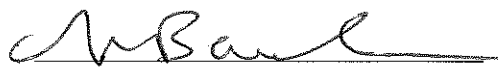
Director King commented on the successes of female athletes during the Winter Olympic games, the history of Title IX, and how critical it is for children to have female role models in all aspects of life. She also noted that while the District's Administration and Engineering departments are well represented, there are no women in Operations and Maintenance.

ADJOURNMENT

President Hogan adjourned the meeting at 11:54 a.m.



Michael T. Hogan
Board President



Michael J. Bardin
Board Secretary/Treasurer